Appendix A

HRA 10 Year Business Plan

£m	10 yr	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
A - Revised rent and other income	**925.1**	82.8	84.2	86.4	89.4	91.2	92.3	94.1	98.2	101.7	104.8
Management & maintenance	**-424.4**	-37.5	-38.7	-39.9	-41.4	-42.0	-42.3	-43.5	-45.0	-46.4	-47.7
Net rental surplus	**500.7**	**45.3**	**45.5**	**46.5**	**48.0**	**49.2**	**50.0**	**50.6**	**53.2**	**55.3**	**57.1**
Interest	**-97.0**	-9.7	-9.7	-9.7	-9.7	-9.7	-9.7	-9.7	-9.7	-9.7	-9.7
Available HRA resources	**403.8**	**35.6**	**35.8**	**36.8**	**38.3**	**39.5**	**40.3**	**40.9**	**43.5**	**45.6**	**47.4**
Grant and new borrowing											
New borrowing	**17.6**	8.5	9.1								
Reserves	**21.6**	17.1	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Capital Receipts	**29.6**	4.4	2.8	2.8	2.8	2.8	2.8	2.8	2.8	2.8	2.8
HCA new build grant	**18.3**	8.57	6.32	1.49	1.92						
Backlog funding	**40.0**	9.5	15	15.5							
	127.1	48.1	33.7	20.3	5.2	3.3	3.3	3.3	3.3	3.3	3.3
B - Total capital resources	**530.8**	**83.7**	**69.5**	**57.1**	**43.5**	**42.8**	**43.6**	**44.2**	**46.8**	**48.9**	**50.7**
Capital works brought fwd (11/12)	**- 15.6**	-15.6									
Capital works- Decent Homes	**-338.4**	-34.9	-21.0	-22.8	-23.6	-22.7	-35.8	-34.3	-43.7	-48.9	-50.7
New build*1 (11/12 programme)	**- 4.8**	-4.8									
New build*2 (12/13 programme)	**-126.9**	-18.3	-38.0	-26.8	-12.4	-12.6	-5.8	-9.9	-3.1		
New R&M model implementation	**- 5.0**	-2.0	-3.0								
Estate renewal	**-40.1**	-8.1	-7.5	-7.5	-7.5	-7.5	-2.0				
Total capital spend	**-530.8**	**-83.7**	**-69.5**	**-57.1**	**-43.5**	**-42.8**	**-43.6**	**-44.2**	**-46.8**	**-48.9**	**-50.7**
Debt		**268.5**	**277.6**	**277.6**	**277.6**	**277.6**	**277.6**	**277.6**	**277.6**	**277.6**	**277.6**